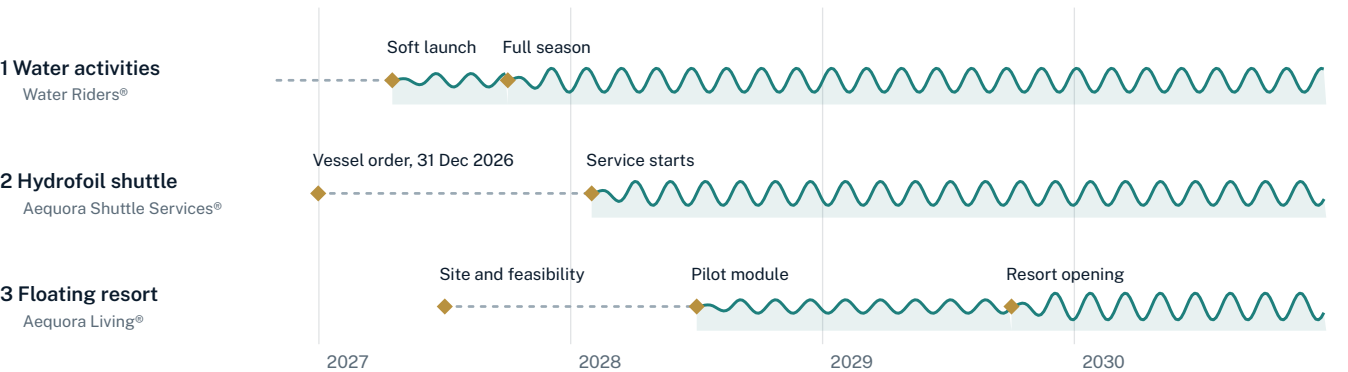


A phased path to Abu Dhabi Aequora

Following our meeting on 14 October 2026, this summary sets out how water activities, a zero-emission hydrofoil shuttle and a zero-footprint floating resort can arrive in Abu Dhabi in sequence. Each phase starts small, runs on electricity, touches no seabed, and produces the evidence the next phase's partners will ask for.



Dashed: preparation. Wave: operating. Diamond: milestone.

The three phases

	Phase and timing	Scope	Indicative investment
1	Prove Nov 2026 to Oct 2027, then ongoing <i>Water Riders®</i>	Water-sports club hosted by one to three hotels with beach or marina frontage: Mobula® bike foil academy, Mobula® water bikes, SEABOB SE63 underwater scooters, Searider Seacruiser and Searacer electric sea scooters. Mobilize Nov 2026 to Mar 2027 (supercar-inspired flotation fairing finalized, upgraded bike foils imported); soft launch Q2 2027; full season from Oct 2027.	About EUR 200,000 in equipment and bike foils upgrade. Excludes import, base setup, and working capital.
2	Connect Order by 31 Dec 2026, service from early 2028 <i>Aequora Shuttle Services®</i>	Two MobyFly MBFY-S electric hydrofoils (12 to 20 passengers, configuration chosen at order; up to 140 km range, manufacturer figures). 2027: route survey, landing points, charging and permits. From early 2028: loop linking Yas, Saadiyat, Fahid and the Corniche. Abu Dhabi to Dubai transfers (about 90 to 100 km by sea) once both emirates agree the framework.	About CHF 5.1 million for two vessels with a 10-year service contract, ex-works Europe. CAPEX: 35% of vessel price at order. OPEX: monthly installment over 10 years incl. service and maintenance, 15% residual.
3	Anchor 2027 to 2030 <i>Aequora Living®</i>	Zero-footprint floating resort, with the club as its activity program and the shuttle as guest access. Site and feasibility 2027 with DCT's eco-tourism team (Fahid Island illustrative only); pilot module (floating restaurant and first suites, UAE-built) 2028; opening from late 2029.	Sized once the site is selected, on the model of the Dubai Aequora business plan.

The date that sets the timetable

31 December 2026

Vessels are built to order in 12 months. A two-vessel order by the end of this year, with an OPEX acquisition at signature, is what allows the shuttle to enter service in early 2028. A later order moves Phase 2, and the guest access for Phase 3, by the same number of months.

Build the fleet in Abu Dhabi

The first two vessels are built in Portugal (first MobyFly licensor) for service in early 2028. We propose to partner with an Abu Dhabi shipyard to take over the MobyFly GCC license and build every vessel after that here: the MBFY-S, and later MobyFly's upcoming larger hydrofoil vessel, for the whole GCC region. This creates jobs and skills in Abu Dhabi (composite hull, foil and electric-propulsion assembly, commissioning and after-sales), shortens delivery for the growing fleet, and removes shipping and import costs from Europe, with landing points and charging built in the same local supply chain.

What we ask of DCT

	Introductions and support	When
1	Early investors and two or three hotel operators with beach or marina frontage; a letter of support for activity permits with Abu Dhabi Maritime.	November 2026
2	Abu Dhabi Maritime and the Integrated Transport Centre; investors or operators ready to co-fund the two-vessel order.	Before 31 December 2026
2+	Abu Dhabi shipyards for a local MobyFly build partnership under the GCC license; the authorities that support industrial investment.	November to December 2026
3	A site recommendation from the eco-tourism team; the site's master developer; the Environment Agency – Abu Dhabi; hospitality investors.	First quarter of 2027

Gates between phases

Phase 1 to Phase 2

Permits in place, a clean safety record over a full season, utilization and guest-demand data, host hotels willing to renew.

Phase 2 to Phase 3

Ridership, punctuality and safety data from the island routes; proven route economics; an agreed framework for the Abu Dhabi to Dubai link.

Pilot to full resort

Site agreement, environmental clearance, and pilot occupancy and guest ratings at target.

Who operates what

Water Riders®

Bike foil academy and water-sports club. First bike foil master distributor in France (2022); water-bike clubs in Switzerland and France, 2023 to 2025.

Aequora Shuttle Services®

Hydrofoil shuttle. aequora-shuttle.services. Cyrille C. Catel is the official GCC agent for MobyFly. mobyfly-gcc.boats

Aequora Living®

Floating resort, bringing activities and shuttle into one guest experience. abudhabi-aequora.luxury

Next steps

1 Confirm the phasing. DCT confirms the approach and its points of contact for investment and eco-tourism. November 2026.	2 Open Phases 1 and 2. Introductions to host hotels, Abu Dhabi Maritime, co-investors for the vessel order, and Abu Dhabi shipyards. November to December 2026.	3 Shortlist the resort site. Working session with the eco-tourism team on candidate sites. First quarter of 2027.
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Cyrille C. Catel, Founder, Aequora Living®, Aequora Shuttle Services® and Water Riders®. Full proposal: phasing.abudhabi-aequora.luxury

Figures are indicative and exclude logistics, import and site works. Specifications are manufacturer figures. All activities are subject to permits from the competent authorities. Version 1.0, October 2026.